

CERT[®] Resilience Management Model (CERT[®]-RMM) V1.1: NIST Special Publication Crosswalk Version 2

Kevin G. Partridge
Mary E. Popeck
Lisa R. Young

June 2014

TECHNICAL NOTE
CMU/SEI-2014-TN-004

CERT[®] Division

<http://www.sei.cmu.edu>



Copyright 2014 Carnegie Mellon University

This material is based upon work funded and supported under Contract No. FA8721-05-C-0003 with Carnegie Mellon University for the operation of the Software Engineering Institute, a federally funded research and development center sponsored by the United States Department of Defense.

Any opinions, findings and conclusions or recommendations expressed in this material are those of the author(s) and do not necessarily reflect the views of the United States Department of Defense.

This report was prepared for the
SEI Administrative Agent
AFLCMC/PZM
20 Schilling Circle, Bldg 1305, 3rd floor
Hanscom AFB, MA 01731-2125

NO WARRANTY. THIS CARNEGIE MELLON UNIVERSITY AND SOFTWARE ENGINEERING INSTITUTE MATERIAL IS FURNISHED ON AN "AS-IS" BASIS. CARNEGIE MELLON UNIVERSITY MAKES NO WARRANTIES OF ANY KIND, EITHER EXPRESSED OR IMPLIED, AS TO ANY MATTER INCLUDING, BUT NOT LIMITED TO, WARRANTY OF FITNESS FOR PURPOSE OR MERCHANTABILITY, EXCLUSIVITY, OR RESULTS OBTAINED FROM USE OF THE MATERIAL. CARNEGIE MELLON UNIVERSITY DOES NOT MAKE ANY WARRANTY OF ANY KIND WITH RESPECT TO FREEDOM FROM PATENT, TRADEMARK, OR COPYRIGHT INFRINGEMENT.

This material has been approved for public release and unlimited distribution except as restricted below.

Internal use:* Permission to reproduce this material and to prepare derivative works from this material for internal use is granted, provided the copyright and "No Warranty" statements are included with all reproductions and derivative works.

External use:* This material may be reproduced in its entirety, without modification, and freely distributed in written or electronic form without requesting formal permission. Permission is required for any other external and/or commercial use. Requests for permission should be directed to the Software Engineering Institute at permission@sei.cmu.edu.

* These restrictions do not apply to U.S. government entities.

Carnegie Mellon®, CERT®, CERT Coordination Center® and OCTAVE® are registered marks of Carnegie Mellon University.

DM-0001302

Table of Contents

Abstract	iii
1 Introduction	1
1.1 CERT-RMM Description, Features, and Benefits	2
1.2 CERT-RMM Structure in Relation to NIST Guidelines	2
2 NIST Publications	4
2.1 NIST SP 800-18 Rev. 1	4
2.2 NIST SP 800-30 Rev. 1	4
2.3 NIST SP 800-34 Rev. 1	4
2.4 NIST SP 800-37 Rev. 1	4
2.5 NIST SP 800-39	5
2.6 NIST SP 800-53 Rev. 4	5
2.7 NIST SP 800-53A Rev. 1	5
2.8 NIST SP 800-55 Rev. 1	5
2.9 NIST SP 800-60 Rev. 1	5
2.10 NIST SP 800-61 Rev. 2	6
2.11 NIST SP 800-70 Rev. 2	6
2.12 NIST SP 800-137	6
3 CERT-RMM Crosswalk of NIST 800-Series Special Publications	7
ADM – Asset Definition and Management	7
AM – Access Management	7
COMM – Communications	7
COMP – Compliance	8
CTRL – Controls Management	8
EC – Environmental Control	9
EF – Enterprise Focus	9
EXD – External Dependencies	10
FRM – Financial Resource Management	10
HRM – Human Resource Management	11
ID – Identity Management	11
IMC – Incident Management and Control	11
KIM – Knowledge and Information Management	12
MA – Measurement and Analysis	13
MON – Monitoring	13
OPD – Organizational Process Definition	14
OPF – Organizational Process Focus	14
OTA – Organizational Training and Awareness	15
PM – People Management	15
RISK – Risk Management	15
RRD – Resilience Requirements Development	16
RRM – Resilience Requirements Management	17
RTSE – Resilient Technical Solution Management	17
SC – Service Continuity	18
TM – Technology Management	19
VAR – Vulnerability Analysis and Resolution	19
References	21

Abstract

The CERT[®] Resilience Management Model (CERT[®]-RMM) allows organizations to determine how their current practices support their desired levels of process maturity and improvement. This technical note maps CERT-RMM process areas to certain National Institute of Standards and Technology (NIST) special publications in the 800 series. It aligns the tactical practices suggested in the NIST publications to the process areas that describe management of operational resilience at a process level. This technical note is an extension of the *CERT-RMM Code of Practice Crosswalk, Commercial Version* (CMU/SEI-2011-TN-012) and an update to the *CERT[®] Resilience Management Model (CERT[®]-RMM) V1.1: NIST Special Publication Crosswalk Version 1* (CMU/SEI-2011-TN-028).

1 Introduction

Organizations can use the CERT[®] Resilience Management Model (CERT[®]-RMM) V1.1 to determine how their current practices support their desired level of process maturity in the domains of security planning and management, business continuity and disaster recovery, and IT operations and service delivery. This technical note supplements and is a follow-on to the *CERT Resilience Management Model (RMM) v1.1: Code of Practice Crosswalk Commercial Version 1.1* [Partridge 2011a]. This follow-on crosswalk connects CERT-RMM process areas to a focused set of National Institute of Standards and Technology (NIST) special publications in the 800 series. Additionally, this technical note updates *CERT[®] Resilience Management Model (CERT[®]-RMM) V1.1: NIST Special Publication Crosswalk Version 1* [Partridge 2011b] with new mappings to the CERT-RMM based on the latest versions of NIST SP 800-30, NIST SP 800-53, NIST SP 800-61, and NIST SP 800-137.

This document helps to achieve a primary goal of CERT-RMM, which is to allow its adopters to continue to use preferred standards and codes of practice at a tactical level while maturing management and improvement of operational resilience at a process level. This document provides a reference for adopters of the model to determine how their current deployment of practices supports their desired level of process maturity and improvement.

The CERT-RMM process areas and the guidance within these NIST special publications are aligned only by subject matter. The materials often conflict, both in their level of detail and intended usage. Many of the NIST documents are very specific and provide direct operational guidance. These special publications are more prescriptive than the associated CERT-RMM specific practices. Where this is the case, this crosswalk aligns them according to their shared subject matter.

Some of the NIST special publications detail process requirements. These much more closely and directly align with CERT-RMM goals and practices. In this case the alignment is obvious. A NIST special publication may not completely cover the goals or specific practices within a process area, but it may provide a component or subset of the related requirements at the goal or practice level. The crosswalk does not reflect the discontinuities at this level. It shows only the affinity between certain NIST 800-series special publications and CERT-RMM goals and practices according to their shared subject matter and focus.

This technical note shows the areas of overlap and redundancy between CERT-RMM process areas and the guidance in the NIST special publications; it also shows the gaps that may affect the maturity of a practice. The CERT-RMM provides a reference model that allows organizations to make sense of their practices in a process context and improve processes and effectiveness. This crosswalk can help organizations align NIST practices to CERT-RMM process improvement goals.

* CERT[®] is a registered mark owned by Carnegie Mellon University.

1.1 CERT-RMM Description, Features, and Benefits

CERT-RMM V1.1 is a capability maturity model for managing operational resilience. It has two primary objectives:

- Establish the convergence of operational risk and resilience management activities (security planning and management, business continuity, IT operations, and service delivery) into a single model.
- Apply a process improvement approach to operational resilience management by defining and applying a capability scale expressed in increasing levels of process maturity.

CERT-RMM has the following features and benefits:

- defines processes, expressed in 26 process areas across four categories: enterprise management, engineering, operations, and process management
- focuses on the resilience of four essential operational assets: people, information, technology, and facilities
- includes processes and practices that define a scale of four capability levels for each process area: incomplete, performed, managed, and defined
- serves as a meta-model that easily coexists with and references common codes of practice, such as the NIST special publications 800 series, the International Organization for Standards (ISO) and International Electrotechnical Commission (IEC) 27000 series, COBIT, the British Standards Institution's BS 25999, and ISO 24762
- includes quantitative process measurements that can be used to ensure operational resilience processes are performing as intended
- facilitates an objective measurement of capability levels via a structured and repeatable appraisal methodology
- extends the process improvement and maturity pedigree of Capability Maturity Model Integration (CMMI®) to assurance, security, and service continuity activities

A copy of version 1.0 of CERT-RMM can be obtained at <http://www.cert.org/resilience/products-services/cert-rmm/cert-rmm-model.cfm>.

1.2 CERT-RMM Structure in Relation to NIST Guidelines

CERT-RMM has several key components. The process area forms the major structural element in the model. Each process area has a series of descriptive components.

CERT-RMM refers to two types of practices: specific practices and subpractices. To make use of this crosswalk, it is important to understand the distinctions among these types of practices and the practices contained in common codes of practice.

1.2.1 Process Area

CERT-RMM comprises 26 process areas. Each process area describes a functional area of competency. In aggregate, these 26 process areas define the operational resilience management

® CMMI is registered in the U.S. Patent and Trademark Office by Carnegie Mellon University.

system. Process areas comprise goals, each achieved through specific practices, which are themselves broken down into subpractices.

Goals

Each process area has a set of goals. Goals are required elements of the process area, and they define its target accomplishments. An example of a goal from the Service Continuity process area is “SC:SG1 Prepare for Service Continuity.”

Generic goals are defined within individual process areas and pertain to elements that are relevant across all process areas. Their degree of achievement indicates a process’s level of institutionalization. Achievement of a generic goal is an indicator that the associated practices have been implemented across the process area. These goals ensure that the process area will be effective, repeatable, and lasting.

The crosswalk itself could be described as mapping strictly across Generic Goal 1, “Achieve Specific Goals.” This crosswalk is not intended to map NIST special publication guidelines across all generic goals or assert that a special publication helps an organization achieve any particular capability or maturity rating.

Specific Practices

Each process area goal has its own specific practices. Specific practices constitute a process area’s base practices, reflect its body of knowledge, and express what must be done. An example of a specific practice from the Service Continuity process area is “SC:SG1.SP1 Plan for Service Continuity,” which supports the goal “SC:SG1 Prepare for Service Continuity.”

Subpractices

Specific practices break down into subpractices. Subpractices are informative elements associated with each specific practice. These subpractices can often be related to specific process work products. Where specific practices focus on what must be done, subpractices focus on how it must be done. While not overly prescriptive or detailed, subpractices help the user determine how to satisfy the specific practices and achieve the goals of the process area. Each organization will have its own subpractices that it either develops organically or acquires from a code of practice.

Subpractices can be linked to the best practices and implementation guidance found in the NIST 800-series special publications. Subpractice instructions are usually broad, but many of the special publication guidelines can be definitive. For example, a subpractice may suggest that the user “set password standards and guidelines,” but a special publication may state that “passwords should be changed at 90-day intervals.”

2 NIST Publications

This section details the NIST 800-series special publications that are referenced in this document. The authors of this technical note chose these publications, which focus on IT security, for their utility within the Federal Information Security Management Act (FISMA) process as it is generally interpreted and because the publications cover a broad spectrum of FISMA requirements. Beginning with NIST SP 800-18, the publications provide guidance on security plan development. Each subsequent publication builds toward more specific guidance and requirements for a security program. The last three publications cover auxiliary topics impacting the risk management framework.

This section includes information on obtaining copies of each code of practice, which are freely available from the NIST website at <http://csrc.nist.gov/publications/PubsSPs.html>. NIST and the U.S. Department of Commerce retain all rights to and copyright of the NIST publications.

2.1 NIST SP 800-18 Rev. 1

NIST Special Publication 800-18 Revision 1, Guide for Developing Security Plans for Federal Information Systems [NIST 2006] describes the development of security requirements and the implementation of controls based upon those requirements. The standard used in this mapping can be downloaded at <http://csrc.nist.gov/publications/nistpubs/800-18-Rev1/sp800-18-Rev1-final.pdf>.

2.2 NIST SP 800-30 Rev. 1

NIST Special Publication 800-30 Revision 1, Guide for Conducting Risk Assessments [NIST 2012a] covers risk calculation and management methodology. It is particularly oriented toward the management of risk in conjunction with an accreditation program. The standard used in this mapping can be downloaded at http://csrc.nist.gov/publications/nistpubs/800-30-rev1/sp800_30_r1.pdf.

2.3 NIST SP 800-34 Rev. 1

NIST Special Publication 800-34 Revision 1, Contingency Planning Guide for Federal Information Systems [NIST 2010a] provides best practices for contingency plan development. It is a recommended guide for federal systems. The guidance provides a baseline of contingency plan practices. It also describes the interrelated, individual contingency plans and their roles in the system development lifecycle (SDLC). The publication discusses the integration of various requirements, including Federal Information Processing Standards (FIPS) Publication 199 and NIST SP 800-53. The standard used in this mapping can be downloaded at http://csrc.nist.gov/publications/nistpubs/800-34-rev1/sp800-34-rev1_errata-Nov11-2010.pdf.

2.4 NIST SP 800-37 Rev. 1

NIST Special Publication 800-37 Revision 1, Guide for Applying the Risk Management Framework to Federal Information Systems: A Security Life Cycle Approach [NIST 2010b] provides guidance for federal information systems and the application of the Risk Management

Framework. The standard used in this mapping can be downloaded at <http://csrc.nist.gov/publications/nistpubs/800-37-rev1/sp800-37-rev1-final.pdf>.

2.5 NIST SP 800-39

NIST Special Publication 800-39, Managing Information Security Risk: Organization, Mission, and Information System View [NIST 2011a] is the core document for integration of the NIST approach to risk management into a comprehensive Enterprise Risk Management (ERM) program. Developed in response to FISMA, SP 800-39 provides guidance on developing a comprehensive risk management program that includes all aspects of operations. Other, more focused NIST special publications support this guidance. The standard used in this mapping can be downloaded at <http://csrc.nist.gov/publications/nistpubs/800-39/SP800-39-final.pdf>.

2.6 NIST SP 800-53 Rev. 4

NIST Special Publication 800-53 Revision 4, Security and Privacy Controls for Federal Information Systems and Organizations [NIST 2013] comprises a selection of security and privacy controls for executive federal agencies. These guidelines are pertinent to all system components that process federal information. The standard used in this mapping can be downloaded at <http://dx.doi.org/10.6028/NIST.SP.800-53r4>.

Appendix J, Privacy Control Catalog, is a new addition to NIST 800-53. Its privacy controls have been mapped to CERT-RMM as a special type of controls for handling and protecting an organization's critical information. Though personally identifiable information (PII) is most critical to individuals, organizations may suffer legal penalties and harm to their reputation if they do not properly implement privacy controls. As a result, PII may be thought of as critical information with unique requirements and, if improperly handled, legal ramifications.

2.7 NIST SP 800-53A Rev. 1

NIST Special Publication 800-53A Revision 1, Guide for Assessing the Security Controls in Federal Information Systems and Organizations: Building Effective Security Assessment Plans [NIST 2010c] details a process for assessing the effectiveness and appropriateness of the security controls deployed by a federal organization. The standard used in this mapping can be downloaded at <http://csrc.nist.gov/publications/nistpubs/800-53A-rev1/sp800-53A-rev1-final.pdf>.

2.8 NIST SP 800-55 Rev. 1

NIST Special Publication 800-55 Revision 1, Performance Measurement Guide for Information Security [NIST 2008a] provides guidance on the development of measures to describe the functioning of an organization's security program, as well as guidance on the subsequent development of controls. The publication considers various mandates and requirements, including FISMA. The standard used in this mapping can be downloaded at <http://csrc.nist.gov/publications/nistpubs/800-55-Rev1/SP800-55-rev1.pdf>.

2.9 NIST SP 800-60 Rev. 1

NIST Special Publication 800-60 Volume I Revision 1, Guide for Mapping Types of Information and Information Systems to Security Categories [NIST 2008b] and *Volume II, Appendices* [NIST

2008c] provide guidelines for system owners mapping the sensitivity and criticality of their systems according to FISMA requirements. The standards used in this mapping can be downloaded at http://csrc.nist.gov/publications/nistpubs/800-60-rev1/SP800-60_Vol1-Rev1.pdf and http://csrc.nist.gov/publications/nistpubs/800-60-rev1/SP800-60_Vol2-Rev1.pdf.

2.10 NIST SP 800-61 Rev. 2

NIST Standard Publication 800-61 Revision 2, Computer Security Incident Handling Guide [NIST 2012b] provides guidance for the appropriate handling of computer security incidents. The publication also contains guidance for implementing a tailored incident handling program. The standard used in this mapping can be downloaded at <http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-61r2.pdf>.

2.11 NIST SP 800-70 Rev. 2

NIST Special Publication 800-70 Revision 2, National Checklist Program for IT Products—Guidelines for Checklist Users and Developers [NIST 2011b] is an index to the National Checklist Program’s repository of checklists. It also provides guidance on the associated policies of the National Checklist Program. The standard used in this mapping can be downloaded at <http://csrc.nist.gov/publications/nistpubs/800-70-rev2/SP800-70-rev2.pdf>.

2.12 NIST SP 800-137

NIST Special Publication 800-137, Information Security Continuous Monitoring (ISCM) for Federal Information Systems and Organizations [NIST 2011c] comprises the NIST guidance for development and implementation of a continuous monitoring strategy. The guidance broadly focuses on awareness of threats and vulnerabilities, as well as the controls deployed against those vulnerabilities. The publication discusses a continuous strategy that balances risk, awareness, and response capability. The standard used in this mapping can be downloaded at <http://csrc.nist.gov/publications/nistpubs/800-137/SP800-137-Final.pdf>.

3 CERT-RMM Crosswalk of NIST 800-Series Special Publications

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
ADM – Asset Definition and Management		
<i>ADM:SG1 Establish Organizational Assets</i>		
ADM:SG1.SP1 Inventory Assets	37R1	2.3
	53R4	CM-8, PE-8, PE-20, PM-5, RA-2, SA-19, SC-38
ADM:SG1.SP2 Establish a Common Understanding	37R1	2.3
	39	2.6.2
	60V1R1	3.1
ADM:SG1.SP3 Establish Ownership and Custodianship	18R1	1.7
	37R1	2.3
	53AR1	3.1
<i>ADM:SG2 Establish the Relationship Between Assets and Services</i>		
ADM:SG2.SP1 Associate Assets with Services	37R1	2.1, 2.3
	53R4	PM-11, RA-2, SE-1
ADM:SG2.SP2 Analyze Asset-Service Dependencies		
<i>ADM:SG3 Manage Assets</i>		
ADM:SG3.SP1 Identify Change Criteria	53R4	SA-22
ADM:SG3.SP2 Maintain Changes to Assets and Inventory	53R4	PE-20, SE-1
AM – Access Management		
<i>AM:SG1 Manage and Control Access</i>		
AM:SG1.SP1 Enable Access	53R4	AC-1, AC-2, AC-3, AC-5, AC-6, AC-10, AC-12, AC-24, AC-25, AR-3, CM-11, IA-1, IA-2, IA-8, IP-2, MA-3, MA-4, MA-5, MP-2, PE-1, PE-2, PE-3, PE-16, PL-2, PL-4, SA-21, SC-2, SI-11
AM:SG1.SP2 Manage Changes to Access Privileges	53R4	AC-2
AM:SG1.SP3 Periodically Review and Maintain Access Privileges	53R4	AC-2
AM:SG1.SP4 Correct Inconsistencies	53R4	AC-2
COMM – Communications		
<i>COMM:SG1 Prepare for Resilience Communications</i>		
COMM:SG1.SP1 Identify Relevant Stakeholders		
COMM:SG1.SP2 Identify Communications Requirements		
COMM:SG1.SP3 Establish Communications Guidelines and Standards	53R4	IP-3
<i>COMM:SG2 Prepare for Communications Management</i>		
COMM:SG2.SP1 Establish a Resilience Communications Plan	53AR1	3.1
COMM:SG2.SP2 Establish a Resilience Communications Program	53R4	PM-16, TR-1, TR-2, TR-3
COMM:SG2.SP3 Identify and Assign Plan Staff	53AR1	3.1
<i>COMM:SG3 Deliver Resilience Communications</i>		
COMM:SG3.SP1 Identify Communications Methods and Channels	34R1	4.2.2
	53R4	CA-9, PM-15, SC-37, SI-5

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
COMM:SG3.SP2 Establish and Maintain Communications Infrastructure	53R4	SI-5
	53AR1	3.1
<i>COMM:SG4 Improve Communications</i>		
COMM:SG4.SP1 Assess Communications Effectiveness		
COMM:SG4.SP2 Improve Communications		
COMP – Compliance		
<i>COMP:SG1 Prepare for Compliance Management</i>		
COMP:SG1.SP1 Establish a Compliance Plan	53R4	CA-1
COMP:SG1.SP2 Establish a Compliance Program	53R4	AU-1
COMP:SG1.SP3 Establish Compliance Guidelines and Standards	53R4	AU-3, AU-5, UL-2
<i>COMP:SG2 Establish Compliance Obligations</i>		
COMP:SG2.SP1 Identify Compliance Obligations	53R4	AP-1, AP-2, AR-1, AU-2, CM-10, DM-3, SI-4
COMP:SG2.SP2 Analyze Obligations	53R4	CM-10
COMP:SG2.SP3 Establish Ownership for Meeting Obligations	53R4	AU-1, DI-2
<i>COMP:SG3 Demonstrate Satisfaction of Compliance Obligations</i>		
COMP:SG3.SP1 Collect and Validate Compliance Data	53R4	AR-4, AR-8, AU-3, AU-6, AU-11, AU-16, CM-10, IP-2, UL-1, UL-2
COMP:SG3.SP2 Demonstrate the Extent of Compliance Obligation Satisfaction	53R4	AR-6, AU-7, AU-11, CM-11
COMP:SG3.SP3 Remediate Areas of Non-Compliance	53R4	AR-4
<i>COMP:SG4 Monitor Compliance Activities</i>		
COMP:SG4.SP1 Evaluate Compliance Activities		
CTRL – Controls Management		
<i>CTRL:SG1 Establish Control Objectives</i>		
CTRL:SG1.SP1 Define Control Objectives	34R1	3.4
	37R1	2.4
	53AR1	3.1, 3.2.1
	137	2.1, 3.1.3
<i>CTRL:SG2 Establish Controls</i>		
CTRL:SG2.SP1 Define Controls	34R1	3.4
	37R1	2.4, Task 2-1, Task 2-2
	53R4	AU-15, PM-7, SA-15
	137	2.1.2
<i>CTRL: SG3 Analyze Controls</i>		
CTRL:SG3.SP1 Analyze Controls	37R1	Task 2-1, Task 2-3, Task 3-1, App. G
	53AR1	3.2.1, 3.2.2
	137	2.1.2, 2.1.3, 3.1.2, 3.2.1, 3.2.2, 3.3, 3.4.1, 3.4.2, 3.5, 3.6
<i>CTRL:SG4 Assess Control Effectiveness</i>		
CTRL:SG4.SP1 Assess Controls	37R1	Task 4-1, Task 4-2, Task 4-3, Task 4-4, Task 6-2, Task 6-3
	53AR1	3.3
	137	2.1.3, 2.2, 3.1.2, 3.1.3, 3.2.2, 3.3, 3.4.2, 3.5, 3.6

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
EC – Environmental Control		
<i>EC:SG1 Establish and Prioritize Facility Assets</i>		
EC:SG1.SP1 Prioritize Facility Assets		
EC:SG1.SP2 Establish Resilience-Focused Facility Assets	34R1	3.4.3
	53R4	SC-44
<i>EC:SG2 Protect Facility Assets</i>		
EC:SG2.SP1 Assign Resilience Requirements to Facility Assets	34R1	3.4.3
	53R4	PE-3, PE-4, PE-6, PE-9, PE-13, PE-17, PE-18
	53AR1	3.1
	70R2	3
EC:SG2.SP2 Establish and Implement Controls	34R1	3.4.3
	53R4	CP-12, CP-13, PE-2, PE-3, PE-8, PE-16, SC-40
	53AR1	3.1
<i>EC:SG3 Manage Facility Asset Risk</i>		
EC:SG3.SP1 Identify and Assess Facility Asset Risk	53R4	PM-7
EC:SG3.SP2 Mitigate Facility Risks	53R4	PM-4, PM-7, SA-22, SC-36, SC-37, SC-38
<i>EC:SG4 Control Operational Environment</i>		
EC:SG4.SP1 Perform Facility Sustainability Planning	34R1	3.2
	53R4	CP-6, CP-7, PE-10, PE-11, PE-12, PE-13, PE-14, PE-15, PM-11
	60V1R1	3.2, 4.6
EC:SG4.SP2 Maintain Environmental Conditions	53R4	PE-10, PE-11, PE-12, PE-13, PE-14, PE-15
EC:SG4.SP3 Manage Dependencies on Public Services		
EC:SG4.SP4 Manage Dependencies on Public Infrastructure	53R4	CP-8
EC:SG4.SP5 Plan for Facility Retirement		
EF – Enterprise Focus		
<i>EF:SG1 Establish Strategic Objectives</i>		
EF:SG1.SP1 Establish Strategic Objectives	53R4	AP-2, PM-7
	53AR1	3.1
	55R1	5.2
EF:SG1.SP2 Establish Critical Success Factors	34R1	3.2.1
	53R4	IP-1, PM-7
	53AR1	3.1
	55R1	1.4
EF:SG1.SP3 Establish Organizational Services	53R4	PM-7, PM-11
	55R1	5.5.2
<i>EF:SG2 Plan for Operational Resilience</i>		
EF:SG2.SP1 Establish an Operational Resilience Management Plan	53R4	AR-1, IP-2, PL-2, PL-7, PL-8, PM-1, PM-4, PM-8
EF:SG2.SP2 Establish an Operational Resilience Management Program	53R4	AR-1, IP-2, PL-9, PM-1, PM-4, PM-13
<i>EF:SG3 Establish Sponsorship</i>		
EF:SG3.SP1 Commit Funding for Operational Resilience Management	53R4	PM-3
EF:SG3.SP2 Promote a Resilience-Aware Culture		
EF:SG3.SP3 Sponsor Resilience Standards and Policies	53R4	PL-1
	53AR1	3.1

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
<i>EF:SG4 Provide Resilience Oversight</i>		
EF:SG4.SP1 Establish Resilience as a Governance Focus Area	53R4	CA-6, PL-1
EF:SG4.SP2 Perform Resilience Oversight	53R4	PM-6
EF:SG4.SP3 Establish Corrective Actions	55R1	6.3
EXD – External Dependencies		
<i>EXD:SG1 Identify and Prioritize External Dependencies</i>		
EXD:SG1.SP1 Identify External Dependencies	53R4	PL-8
EXD:SG1.SP2 Prioritize External Dependencies		
<i>EXD:SG2 Manage Risks Due to External Dependencies</i>		
EXD:SG2.SP1 Identify and Assess Risks Due to External Dependencies		
EXD:SG2.SP2 Mitigate Risks Due to External Dependencies	53R4	SA-21, SC-38
<i>EXD:SG3 Establish Formal Relationships</i>		
EXD:SG3.SP1 Establish Enterprise Specifications for External Dependencies	53R4	AC-20, AR-3, SA-2, SA-12, UL-2
EXD:SG3.SP2 Establish Resilience Specifications for External Dependencies	53R4	SA-12, SA-13
EXD:SG3.SP3 Evaluate and Select External Entities	53R4	SA-2, SA-3, SA-12
EXD:SG3.SP4 Formalize Relationships	53R4	AU-16, CA-3, DI-2, SA-3, SA-4, SA-9, SA-11, SA-12, SA-13
<i>EXD:SG4 Manage External Entity Performance</i>		
EXD:SG4.SP1 Monitor External Entity Performance	53R4	AR-4, SA-3, SA-9, SA-12, SA-13
EXD:SG4.SP2 Correct External Entity Performance	53R4	SA-3, SA-12
FRM – Financial Resource Management		
<i>FRM:SG1 Establish Financial Commitment</i>		
FRM:SG1.SP1 Commit Funding for Operational Resilience Management		
FRM:SG1.SP2 Establish Structure to Support Financial Management		
<i>FRM:SG2 Perform Financial Planning</i>		
FRM:SG2.SP1 Define Funding Needs		
FRM:SG2.SP2 Establish Resilience Budgets		
FRM:SG2.SP3 Resolve Funding Gaps		
<i>FRM:SG3 Fund Resilience Activities</i>		
FRM:SG3.SP1 Fund Resilience Activities	34R1	3.4.5
<i>FRM:SG4 Account for Resilience Activities</i>		
FRM:SG4.SP1 Track and Document Costs	34R1	3.4.5
FRM:SG4.SP2 Perform Cost and Performance Analysis		
<i>FRM:SG5 Optimize Resilience Expenditures and Investments</i>		
FRM:SG5.SP1 Optimize Resilience Expenditures		
FRM:SG5.SP2 Determine Return on Resilience Investments		
FRM:SG5.SP3 Identify Cost Recovery Opportunities		

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
HRM – Human Resource Management		
<i>HRM:SG1 Establish Resource Needs</i>		
HRM:SG1.SP1 Establish Baseline Competencies	53AR1	3.1
HRM:SG1.SP2 Inventory Skills and Identify Gaps		
HRM:SG1.SP3 Address Skill Deficiencies		
<i>HRM:SG2 Manage Staff Acquisition</i>		
HRM:SG2.SP1 Verify Suitability of Candidate Staff	53R4	PE-2
	53AR1	3.1
HRM:SG2.SP2 Establish Terms and Conditions of Employment		
<i>HRM:SG3 Manage Staff Performance</i>		
HRM:SG3.SP1 Establish Resilience as a Job Responsibility	53AR1	3.1
HRM:SG3.SP2 Establish Resilience Performance Goals and Objectives		
HRM:SG3.SP3 Measure and Assess Performance		
HRM:SG3.SP4 Establish Disciplinary Process		
<i>HRM:SG4 Manage Changes to Employment Status</i>		
HRM:SG4.SP1 Manage Impact of Position Changes		
HRM:SG4.SP2 Manage Access to Assets		
HRM:SG4.SP3 Manage Involuntary Terminations		
ID – Identity Management		
<i>ID:SG1 Establish Identities</i>		
ID:SG1.SP1 Create Identities	53R4	AC-5, AC-6, IA-2, IA-4, IA-9, PE-2
ID:SG1.SP2 Establish Identity Community	53R4	AC-5, AC-6, AC-22, IA-2, IA-4, PE-2
ID:SG1.SP3 Assign Roles to Identities	53R4	AC-5, AC-6, IA-1, IA-2, IA-4, PE-2
<i>ID:SG2 Manage Identities</i>		
ID:SG2.SP1 Monitor and Manage Identity Changes	53R4	AC-2, IA-11
ID:SG2.SP2 Periodically Review and Maintain Identities	53R4	AC-2, IA-11
ID:SG2.SP3 Correct Inconsistencies	53R4	AC-2
ID:SG2.SP4 Deprovision Identities	53R4	AC-2
IMC – Incident Management and Control		
<i>IMC:SG1 Establish the Incident Management and Control Process</i>		
IMC:SG1.SP1 Plan for Incident Management	53R4	AC-14, IR-4, IR-8, PM-12, SA-15, SE-2
	61R2	2, 2.3, 2.3.2
IMC:SG1.SP2 Assign Staff to the Incident Management Plan	53R4	IR-4, IR-8, IR-10
	61R2	2.4, 2.4.2, 2.4.3, 2.4.4, 2.6
<i>IMC:SG2 Detect Events</i>		
IMC:SG2.SP1 Detect and Report Events	34R1	4.2
	53R4	AR-4, AU-13, IA-10, IR-4, IR-5, IR-6, PE-6, RA-6
	61R2	3.2.4, 3.6
IMC:SG2.SP2 Log and Track Events	53R4	IR-4, IR-5, IR-7
	61R2	3.2.5, 3.6

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
IMC:SG2.SP3 Collect, Document, and Preserve Event Evidence	53R4	IR-4, IR-5
	61R2	3.3.2, 3.4.3, 3.6
IMC:SG2.SP4 Analyze and Triage Events	53R4	IR-4
	61R2	3.2.4, 3.2.6, 3.6
<i>IMC:SG3 Declare Incidents</i>		
IMC:SG3.SP1 Define and Maintain Incident Declaration Criteria	30R1	App. E
	34R1	4.2.1
	53R4	IR-4
IMC:SG3.SP2 Analyze Incidents	34R1	4.2.3
	53R4	IR-4
	61R2	3.3.3, 3.6
<i>IMC:SG4 Respond to and Recover from Incidents</i>		
IMC:SG4.SP1 Escalate Incidents	53R4	IR-4, IR-9
	61R2	3.2.6, 3.2.7, 3.6, 4.3.1, 4.4
IMC:SG4.SP2 Develop Incident Response	53R4	IR-4, IR-9, SE-2
	61R2	3.3.1, 3.3.4, 3.6, 4, 4.1, 4.2, 4.4
IMC:SG4.SP3 Communicate Incidents	34R1	4.2.2
	53R4	IR-4, IR-9
	61R2	2.3.4, 2.4.4, 2.6, 3.2.7, 3.6, 4, 4.1, 4.2, 4.3.2, 4.4
IMC:SG4.SP4 Close Incidents	53R4	IR-4
<i>IMC:SG5 Establish Incident Learning</i>		
IMC:SG5.SP1 Perform Post-Incident Review	53R4	IR-4
	61R2	3.4.1, 3.6
IMC:SG5.SP2 Integrate with the Problem Management Process	53R4	IR-4
	61R2	3.4.2
	137	3.4, 3.4.1, 3.4.2
IMC:SG5.SP3 Translate Experience to Strategy	53R4	IR-4
	61R2	3.4.1, 3.4.2
KIM – Knowledge and Information Management		
<i>KIM:SG1 Establish and Prioritize Information Assets</i>		
KIM:SG1.SP1 Prioritize Information Assets	53R4	SC-38
KIM:SG1.SP2 Categorize Information Assets	37R1	2.1
	53R4	AC-22
	60V1R1	3.1.1, 4
<i>KIM:SG2 Protect Information Assets</i>		
KIM:SG2.SP1 Assign Resilience Requirements to Information Assets	34R1	3.4.1, 3.4.2,
	53R4	AC-16, AC-21, DM-1, DM-3, IP-1, MP-2, SC-2
	53AR1	3.1
	60V1R1	3.1.2, 4
KIM:SG2.SP2 Establish and Implement Controls	34R1	3.4.1, 3.4.2
	53R4	AC-16, AC-21, AC-23, AC-24, CP-12, DM-3, IA-9, MP-1, MP-2, MP-7, PE-5, SA-18, SC-2, SI-16
	53AR1	3.1
	137	3.3

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
<i>KIM:SG3 Manage Information Asset Risk</i>		
KIM:SG3.SP1 Identify and Assess Information Asset Risk	30R1	3.1, 3.2
	53R4	PM-7
KIM:SG3.SP2 Mitigate Information Asset Risk	30R1	3.2
	53R4	CP-11, CP-13, DM-1, DM-3, IA-10, PM-4, SA-20, SC-36, SC-37, SC-38, SC-39, SI-14
	137	3.5
<i>KIM:SG4 Manage Information Asset Confidentiality and Privacy</i>		
KIM:SG4.SP1 Encrypt High-Value Information	53R4	SC-8, SC-11, SC-12, SC-13, SC-17
KIM:SG4.SP2 Control Access to Information Assets	53R4	AC-23, AC-25, AR-8, AU-13, IA-1, MP-3, MP-4, MP-5, SI-11
KIM:SG4.SP3 Control Information Asset Disposition	53R4	AR-8, DM-2 MP-3, MP-4, MP-5, MP-6, MP-8
<i>KIM:SG5 Manage Information Asset Integrity</i>		
KIM:SG5.SP1 Control Modification of Information Assets	53R4	IP-3, SI-7
KIM:SG5.SP2 Manage Information Asset Configuration	53R4	DI-1, SI-7
KIM:SG5.SP3 Verify Validity of Information	53R4	DI-1, DI-2, SC-8, SC-20, SC-21, SI-7, SI-15
<i>KIM:SG6 Manage Information Asset Availability</i>		
KIM:SG6.SP1 Perform Information Duplication and Retention	53R4	CP-9, SI-12
KIM:SG6.SP2 Manage Organizational Knowledge		
MA – Measurement and Analysis		
<i>MA:SG1 Align Measurement and Analysis Activities</i>		
MA:SG1.SP1 Establish Measurement Objectives	53R4	PM-6
	53AR1	3.1, 3.2.1, 3.2.2, App. F
	55R1	5.2, 5.5, 5.7, 6.1
MA:SG1.SP2 Specify Measures	53R4	SA-15
	53AR1	3.2.2, App. F
	55R1	5.5
MA:SG1.SP3 Specify Data Collection and Storage Procedures	55R1	3.4.3, 3.4.4, 5.5
MA:SG1.SP4 Specify Analysis Procedures	53AR1	3.2.2, App. D, App. F
	55R1	5.7, 6.2
<i>MA:SG2 Provide Measurement Results</i>		
MA:SG2.SP1 Collect Measurement Data	53AR1	3.3
	55R1	6.2
MA:SG2.SP2 Analyze Measurement Data	55R1	6.2
MA:SG2.SP3 Store Data and Results	55R1	3.4.3, 6.2
MA:SG2.SP4 Communicate Results	53R4	SA-15
	53AR1	App. G
	55R1	6.2
MON – Monitoring		
<i>MON:SG1 Establish and Maintain a Monitoring Program</i>		
MON:SG1.SP1 Establish a Monitoring Program	53R4	CA-7, PM-6, PM-14
MON:SG1.SP2 Identify Stakeholders	55R1	5.1

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
MON:SG1.SP3 Establish Monitoring Requirements	53R4	CA-7, PM-6, SI-4
	55R1	5.2
	70R2	3
MON:SG1.SP4 Analyze and Prioritize Monitoring Requirements		
<i>MON:SG2 Perform Monitoring</i>		
MON:SG2.SP1 Establish and Maintain Monitoring Infrastructure	53R4	RA-5
MON:SG2.SP2 Establish Collection Standards and Guidelines	39	3.4
	53R4	RA-5
	55R1	6.1
MON:SG2.SP3 Collect and Record Information	39	3.4
	53R4	AR-6, CM-11, RA-5, SE-1, SI-4
	55R1	6.2
	137	3.4.2
MON:SG2.SP4 Distribute Information	39	3.4
	53R4	AR-6, RA-5, SE-1, SI-4
	137	3.3, 3.4, 3.4.2, 3.4.3
OPD – Organizational Process Definition		
<i>OPD:SG1 Establish Organizational Process Assets</i>		
OPD:SG1.SP1 Establish Standard Processes	53R4	AR-2, IP-4, PM-11, PM-14
	53AR1	3.2, App. D, App. E
OPD:SG1.SP2 Establish Tailoring Criteria and Guidelines	53AR1	3.2, 3.2.3, 3.2.4
OPD:SG1.SP3 Establish the Organization's Measurement Repository	53AR1	3.2
OPD:SG1.SP4 Establish the Organization's Process Asset Library		
OPD:SG1.SP5 Establish Work Environment Standards		
OPD:SG1.SP6 Establish Rules and Guidelines for Integrated Teams		
OPF – Organizational Process Focus		
<i>OPF:SG1 Determine Process Improvement Opportunities</i>		
OPF:SG1.SP1 Establish Organizational Process Needs		
OPF:SG1.SP2 Appraise the Organization's Processes		
OPF:SG1.SP3 Identify the Organization's Process Improvements	53AR1	3.2.5
<i>OPF:SG2 Plan and Implement Process Actions</i>		
OPF:SG2.SP1 Establish Process Action Plans	53AR1	3.2.5
OPF:SG2.SP2 Implement Process Action Plans	53AR1	3.2.5
<i>OPF:SG3 Deploy Organizational Process Assets and Incorporate Experiences</i>		
OPF:SG3.SP1 Deploy Organizational Process Assets		
OPF:SG3.SP2 Deploy Standard Processes		
OPF:SG3.SP3 Monitor the Implementation		
OPF:SG3.SP4 Incorporate Experiences into Organizational Process Assets		

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
OTA – Organizational Training and Awareness		
<i>OTA:SG1 Establish Awareness Program</i>		
OTA:SG1.SP1 Establish Awareness Needs	53R4	AT-1
OTA:SG1.SP2 Establish Awareness Plan	53R4	AR-5, AT-1, IP-1, PM-16
OTA:SG1.SP3 Establish Awareness Delivery Capability	53R4	AT-1
<i>OTA:SG2 Conduct Awareness Activities</i>		
OTA:SG2.SP1 Perform Awareness Activities	53R4	AT-2, PM-15, PM-16
OTA:SG2.SP2 Establish Awareness Records	53R4	AT-4
OTA:SG2.SP3 Assess Awareness Program Effectiveness		
<i>OTA:SG3 Establish Training Capability</i>		
OTA:SG3.SP1 Establish Training Needs	34R1	3.5
	53R4	AT-1, SA-16
OTA:SG3.SP2 Establish Training Plan	34R1	3.5.1
	53R4	AT-1, PM-13, UL-2
OTA:SG3.SP3 Establish Training Capability	53R4	AT-1
<i>OTA:SG4 Conduct Training</i>		
OTA:SG4.SP1 Deliver Training	53R4	AR-5, AT-3, PM-14
OTA:SG4.SP2 Establish Training Records	53R4	AT-4
OTA:SG4.SP3 Assess Training Effectiveness		
PM – People Management		
<i>PM:SG1 Establish Vital Staff</i>		
PM:SG1.SP1 Identify Vital Staff		
<i>PM:SG2 Manage Risks Associated with Staff Availability</i>		
PM:SG2.SP1 Identify and Assess Staff Risk	53R4	PM-7
PM:SG2.SP2 Mitigate Staff Risk	53R4	PM-4, PM-7
<i>PM:SG3 Manage the Availability of Staff</i>		
PM:SG3.SP1 Establish Redundancy for Vital Staff		
PM:SG3.SP2 Perform Succession Planning	53R4	PM-11
PM:SG3.SP3 Prepare for Redeployment		
PM:SG3.SP4 Plan to Support Staff During Disruptive Events	53R4	PM-11
PM:SG3.SP5 Plan for Return-to-Work Considerations	53R4	PM-11
RISK – Risk Management		
<i>RISK:SG1 Prepare for Risk Management</i>		
RISK:SG1.SP1 Determine Risk Sources and Categories	30R1	3.1, 3.2, App. D, App. E
	37R1	2.1
	39	3.2
	53R4	RA-2
	61R2	3.1.2
RISK:SG1.SP2 Establish an Operational Risk Management Strategy	30R1	2, 3.1, 3.2
	37R1	2.1
	39	2.1, 2.2, 2.6,
	53R4	PM-9
	53AR1	3.1
	137	2.1, 2.1.1, 3.1, 3.1.1, 3.1.2, 3.1.3, 3.2, 3.2.3

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
<i>RISK:SG2 Establish Risk Parameters and Focus</i>		
RISK:SG2.SP1 Define Risk Parameters	30R1	3.1, 3.2
	39	2.2
	53R4	CA-6, PM-9, RA-3
	53AR1	3.1
	137	2.1.1, 2.1.2
RISK:SG2.SP2 Establish Risk Measurement Criteria	30R1	3.1
	39	3.2
	53R4	PM-9, RA-3,
	53AR1	3.1
	55R1	5.5
	137	2.1.1, 3.2.1
<i>RISK:SG3 Identify Risk</i>		
RISK:SG3.SP1 Identify Asset-Level Risks	30R1	3.2
	39	3.2
	53R4	CA-2, PM-9, RA-3, SA-20
	60V1R1	4.2, 4.3, 4.4, 4.5
RISK:SG3.SP2 Identify Service-Level Risks	30R1	3.2
	39	3.2
	53R4	PM-9, RA-3
<i>RISK:SG4 Analyze Risk</i>		
RISK:SG4.SP1 Evaluate Risk	30R1	3.2, App. G, App. H, App. I
	53R4	PM-9, RA-3, SC-38
	137	3.1.3, 3.4.1
RISK:SG4.SP2 Categorize and Prioritize Risk	30R1	3.2, App. D, App. J
	37R1	2.1
	53R4	PM-9, RA-3
RISK:SG4.SP3 Assign Risk Disposition	53R4	PM-9, RA-3
	137	3.1.3, 3.4.1, 3.5
<i>RISK:SG5 Mitigate and Control Risk</i>		
RISK:SG5.SP1 Develop Risk Mitigation Plans	39	2.2
	53R4	AR-2, CA-5, PM-4, PM-9, RA-3
	137	3.4.1
RISK:SG5.SP2 Implement Risk Strategies	30R1	3.3, 3.4, App. K
	39	2.2
	53R4	AR-2, PM-9, RA-3
	137	2.1.3, 3.1.3, 3.3, 3.5
<i>RISK:SG6 Use Risk Information to Manage Resilience</i>		
RISK:SG6.SP1 Review and Adjust Strategies to Protect Assets and Services	53R4	PM-9
	137	2.1.3, 2.2, 3.1.3, 3.6
RISK:SG6.SP2 Review and Adjust Strategies to Sustain Services	53R4	PM-9, PM-14
	137	3.6
RRD – Resilience Requirements Development		
<i>RRD:SG1 Identify Enterprise Requirements</i>		
RRD:SG1.SP1 Establish Enterprise Resilience Requirements	53R4	AR-3, PM-7
	53AR1	2.3

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
<i>RRD:SG2 Develop Service Requirements</i>		
RRD:SG2.SP1 Establish Asset Resilience Requirements	18R1	1.8, 2
	53R4	SA-2, SA-13
	53AR1	2.3, 3.1, 3.2.1
	60V1R1	4.6
	70R2	3
RRD:SG2.SP2 Assign Enterprise Resilience Requirements to Services	18R1	2.5.1, 2.5.3
	53R4	PM-7
<i>RRD:SG3 Analyze and Validate Requirements</i>		
RRD:SG3.SP1 Establish a Definition of Required Functionality	18R1	3.9
RRD:SG3.SP2 Analyze Resilience Requirements	53R4	SA-13
	53AR1	3.1
RRD:SG3.SP3 Validate Resilience Requirements	53R4	SA-13
	53AR1	3.1
	70R2	4
RRM – Resilience Requirements Management		
<i>RRM:SG1 Manage Requirements</i>		
RRM:SG1.SP1 Obtain an Understanding of Resilience Requirements	18R1	2.5
	53R4	PM-7
	53AR1	3.1
	70R2	4
RRM:SG1.SP2 Obtain Commitment to Resilience Requirements	18R1	3
	53R4	SA-2
RRM:SG1.SP3 Manage Resilience Requirements Changes	18R1	3
	60V1R1	4.6
RRM:SG1.SP4 Maintain Traceability of Resilience Requirements	18R1	3
RRM:SG1.SP5 Identify Inconsistencies Between Resilience Requirements and Activities Performed to Meet the Requirements	53R4	PM-7
	53AR1	3.1
RTSE – Resilient Technical Solution Management		
<i>RTSE:SG1 Establish Guidelines for Resilient Technical Solution Development</i>		
RTSE:SG1.SP1 Identify General Guidelines	37R1	2.2
	53R4	SA-4, SA-15, SI-17
	70R2	3
RTSE:SG1.SP2 Identify Requirements Guidelines	53R4	SA-4, SA-13
	70R2	3
RTSE:SG1.SP3 Identify Architecture and Design Guidelines	53R4	AR-7, PL-8, SA-4, SA-17
	70R2	3
RTSE:SG1.SP4 Identify Implementation Guidelines	53R4	SA-4, SA-11
RTSE:SG1.SP5 Identify Assembly and Integration Guidelines	53R4	SA-4, SA-11
<i>RTSE:SG2 Develop Resilient Technical Solution Development Plans</i>		
RTSE:SG2.SP1 Select and Tailor Guidelines	18R1	2.5
	53R4	SA-12, SA-14
	70R2	4

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
RTSE:SG2.SP2 Integrate Selected Guidelines with a Defined Software and System Development Process	37R1	2.2
	53R4	PM-7, SA-3, SA-12, SA-14
<i>RTSE:SG3 Execute the Plan</i>		
RTSE:SG3.SP1 Monitor Execution of the Development Plan	53R4	SA-12, SA-14
RTSE:SG3.SP2 Release Resilient Technical Solutions into Production	53R4	SA-12, SA-14
SC – Service Continuity		
<i>SC:SG1 Prepare for Service Continuity</i>		
SC:SG1.SP1 Plan for Service Continuity	34R1	3.1, 3.4
	53R4	CP-1, CP-13, PM-11
SC:SG1.SP2 Establish Standards and Guidelines for Service Continuity	34R1	3.1, 4
<i>SC:SG2 Identify and Prioritize High-Value Services</i>		
SC:SG2.SP1 Identify the Organization's High-Value Services	34R1	3.2
	53R4	CP-2
SC:SG2.SP2 Identify Internal and External Dependencies and Interdependencies	34R1	3.2
	53R4	SC-8
SC:SG2.SP3 Identify Vital Organizational Records and Databases	34R1	3.2
	53R4	SC-8
<i>SC:SG3 Develop Service Continuity Plans</i>		
SC:SG3.SP1 Identify Plans to Be Developed	53R4	CP-10, PM-11
SC:SG3.SP2 Develop and Document Service Continuity Plans	34R1	3.4
	53R4	CP-2
SC:SG3.SP3 Assign Staff to Service Continuity Plans	34R1	3.4.6
	53R4	CP-2
SC:SG3.SP4 Store and Secure Service Continuity Plans		
SC:SG3.SP5 Develop Service Continuity Plan Training	34R1	3.5.2
	53R4	CP-3, IR-2
<i>SC:SG4 Validate Service Continuity Plans</i>		
SC:SG4.SP1 Validate Plans to Requirements and Standards		
SC:SG4.SP2 Identify and Resolve Plan Conflicts		
<i>SC:SG5 Exercise Service Continuity Plans</i>		
SC:SG5.SP1 Develop Testing Program and Standards		
SC:SG5.SP2 Develop and Document Test Plans	53R4	CP-4
SC:SG5.SP3 Exercise Plans	34R1	3.5.3
	53R4	CP-3, CP-4
SC:SG5.SP4 Evaluate Plan Test Results	53R4	CP-4
<i>SC:SG6 Execute Service Continuity Plans</i>		
SC:SG6.SP1 Execute Plans		
SC:SG6.SP2 Measure the Effectiveness of the Plans in Operation		
<i>SC:SG7 Maintain Service Continuity Plans</i>		
SC:SG7.SP1 Establish Change Criteria		
SC:SG7.SP2 Maintain Changes to Plans	34R1	3.6
	53R4	CP-2

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
TM – Technology Management		
<i>TM:SG1 Establish and Prioritize Technology Assets</i>		
TM:SG1.SP1 Prioritize Technology Assets	34R1	3.2.3
	53R4	PL-2, PM-5, SA-14, SA-20
TM:SG1.SP2 Establish Resilience-Focused Technology Assets	53R4	PM-5, SA-14
<i>TM:SG2 Protect Technology Assets</i>		
TM:SG2.SP1 Assign Resilience Requirements to Technology Assets	18R1	3.2
	53R4	AC-14, CM-6, CM-7, PL-2, SA-13, SC-2
	53AR1	3.1
	60V1R1	3.1, 4
	70R2	3
TM:SG2.SP2 Establish and Implement Controls	18R1	2.5, 3.13, 3.14
	34R1	3.3
	53R4	AC-14, AU-3, AU-7, AU-8, AU-9, AU-10, AU-12, AU-14, CA-9, CM-7, CP-12, MP-7, PE-5, PL-2, PM-7, SC-39, SC-40, SC-41, SC-42, SC-43, SI-6
	53AR1	3.1
	137	3.3
<i>TM:SG3 Manage Technology Asset Risk</i>		
TM:SG3.SP1 Identify and Assess Technology Asset Risk	30R1	3.1, 3.2
	53R4	CM-4, PM-7, PM-10
TM:SG3.SP2 Mitigate Technology Risk	30R1	3.2
	34R1	3.3
	53R4	PM-4, PM-7, PM-10, SA-20
	137	3.5
<i>TM:SG4 Manage Technology Asset Integrity</i>		
TM:SG4.SP1 Control Access to Technology Assets	18R1	2.5, 3.13, 3.14
	53R4	AC-3, AC-4, AC-7, AC-8, AC-9, AC-11, AC-17, AC-18, AC-19, AC-25, CM-5, IA-3, IA-5, IA-6, IA-7, IA-8, MA-1, MA-3, MA-4, MA-5, SA-18, SC-43, SI-7
TM:SG4.SP2 Perform Configuration Management	18R1	3.16
	53R4	AC-19, CM-1, CM-2, CM-3, CM-6, CM-9, SA-5, SA-10, SI-2, SI-7
TM:SG4.SP3 Perform Change Control and Management	18R1	3.16
	53R4	CM-3, CM-4, SA-10, SI-7
TM:SG4.SP4 Perform Release Management	53R4	IA-2, PM-10, SI-7
<i>TM:SG5 Manage Technology Asset Availability</i>		
TM:SG5.SP1 Perform Planning to Sustain Technology Assets	34R1	3.4.4
	53R4	AU-15, PE-11, PM-11, SA-22, SI-13
TM:SG5.SP2 Manage Technology Asset Maintenance	53R4	AU-5, MA-2, MA-4, MA-6
TM:SG5.SP3 Manage Technology Capacity	53R4	AU-4
TM:SG5.SP4 Manage Technology Interoperability	18R1	3.11
VAR – Vulnerability Analysis and Resolution		
<i>VAR:SG1 Prepare for Vulnerability Analysis and Resolution</i>		
VAR:SG1.SP1 Establish Scope	53AR1	2.2, 2.3, 3.2, App. D, App. E
	70R2	3
VAR:SG1.SP2 Establish a Vulnerability Analysis and Resolution Strategy	30R1	3.2
	53AR1	2.2, 2.3, 2.4, 3.2, App. D, App. E, App. F

CERT-RMM V1.1 Process Areas, Goals, and Specific Practices	NIST Special Publications	
	SP No. 800-	Section Numbers Related to the NIST Publication (Control Numbers for 800-53 Rev. 4)
<i>VAR:SG2 Identify and Analyze Vulnerabilities</i>		
VAR:SG2.SP1 Identify Sources of Vulnerability Information	30R1	3.1, 3.2, App. D, App. E, App. F
	53R4	CA-8, RA-5, RA-6
	61R2	3.1.2
VAR:SG2.SP2 Discover Vulnerabilities	30R1	3.2
	34R1	3.3
	53R4	CA-8, RA-5, SA-10, SA-11, SI-2, SI-3
VAR:SG2.SP3 Analyze Vulnerabilities	30R1	3.2
	53R4	RA-5, SA-10, SA-11, SC-38, SI-2, SI-3
<i>VAR:SG3 Manage Exposure to Vulnerabilities</i>		
VAR:SG3.SP1 Manage Exposure to Vulnerabilities	34R1	3.3
	53R4	RA-5, SA-10, SA-11, SI-2, SI-3
	61R2	3.1.2, 3.6
<i>VAR:SG4 Identify Root Causes</i>		
VAR:SG4.SP1 Perform Root-Cause Analysis	53R4	RA-5, SA-11, SI-2

References

URLs are valid as of the publication date of this document.

[NIST 2006]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-18 Revision 1, Guide for Developing Security Plans for Federal Information Systems*. NIST, 2006. <http://csrc.nist.gov/publications/nistpubs/800-18-Rev1/sp800-18-Rev1-final.pdf>

[NIST 2008a]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-55 Revision 1, Performance Measurement Guide for Information Security*. NIST, 2008. <http://csrc.nist.gov/publications/nistpubs/800-55-Rev1/SP800-55-rev1.pdf>

[NIST 2008b]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-60 Revision 1, Volume I: Guide for Mapping Types of Information and Information Systems to Security Categories*. NIST, 2008. http://csrc.nist.gov/publications/nistpubs/800-60-rev1/SP800-60_Vol1-Rev1.pdf

[NIST 2008c]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-60 Revision 1, Volume II: Appendices to Guide for Mapping Types of Information and Information Systems to Security Categories*. NIST, 2008. http://csrc.nist.gov/publications/nistpubs/800-60-rev1/SP800-60_Vol2-Rev1.pdf

[NIST 2010a]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-34 Revision 1, Contingency Planning Guide for Federal Information Systems*. NIST, 2010. http://csrc.nist.gov/publications/nistpubs/800-34-rev1/sp800-34-rev1_errata-Nov11-2010.pdf

[NIST 2010b]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-37 Revision 1, Guide for Applying the Risk Management Framework to Federal Information Systems: A Security Life Cycle Approach*. NIST, 2010. <http://csrc.nist.gov/publications/nistpubs/800-37-rev1/sp800-37-rev1-final.pdf>

[NIST 2010c]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-53A Revision 1, Guide for Assessing the Security Controls in Federal Information Systems*. NIST, 2010. <http://csrc.nist.gov/publications/nistpubs/800-53A-rev1/sp800-53A-rev1-final.pdf>

[NIST 2011a]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-39, Managing Information Security Risk: Organization, Mission, and Information System View*. NIST, 2011. <http://csrc.nist.gov/publications/nistpubs/800-39/SP800-39-final.pdf>

[NIST 2011b]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-70 Revision 2, National Checklist Program for IT Products—Guidelines for Checklist Users and Developers*. NIST, 2011. <http://csrc.nist.gov/publications/nistpubs/800-70-rev2/SP800-70-rev2.pdf>

[NIST 2011c]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-137, Information Security Continuous Monitoring (ISCM) for Federal Information Systems and Organizations*. NIST, 2011. <http://csrc.nist.gov/publications/nistpubs/800-137/SP800-137-Final.pdf>

[NIST 2012a]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-30 Revision 1, Guide for Conducting Risk Assessments*. NIST, 2012. http://csrc.nist.gov/publications/nistpubs/800-30-rev1/sp800_30_r1.pdf

[NIST 2012b]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-61 Revision 2, Computer Security Incident Handling Guide*. NIST, 2012. <http://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIST.SP.800-61r2.pdf>

[NIST 2013]

National Institute of Standards and Technology (NIST), U.S. Department of Commerce. *NIST Special Publication 800-53 Revision 4, Security and Privacy Controls for Federal Information Systems and Organizations*. NIST, 2013. <http://dx.doi.org/10.6028/NIST.SP.800-53r4>

[Partridge 2011a]

Partridge, Kevin; & Young, Lisa. *CERT® Resilience Management Model (RMM) v1.1: Code of Practice Crosswalk Commercial Version 1.1* (CMU/SEI-2011-TN-012). Software Engineering Institute, Carnegie Mellon University, 2011. <http://resources.sei.cmu.edu/library/asset-view.cfm?AssetID=9849>

[Partridge 2011b]

Partridge, Kevin; & Young, Lisa. *CERT® Resilience Management Model (CERT®-RMM) V1.1: NIST Special Publication Crosswalk Version 1* (CMU/SEI-2011-TN-028). Software Engineering Institute, Carnegie Mellon University, 2011. <http://resources.sei.cmu.edu/library/asset-view.cfm?AssetID=9881>

REPORT DOCUMENTATION PAGE			Form Approved OMB No. 0704-0188	
Public reporting burden for this collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington, VA 22202-4302, and to the Office of Management and Budget, Paperwork Reduction Project (0704-0188), Washington, DC 20503.				
1. AGENCY USE ONLY (Leave Blank)		2. REPORT DATE June 2014		3. REPORT TYPE AND DATES COVERED Final
4. TITLE AND SUBTITLE CERT® Resilience Management Model (CERT®-RMM) V1.1: NIST Special Publication Crosswalk Version 2			5. FUNDING NUMBERS FA8721-05-C-0003	
6. AUTHOR(S) Kevin G. Partridge, Mary E. Popeck, and Lisa R. Young				
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) Software Engineering Institute Carnegie Mellon University Pittsburgh, PA 15213			8. PERFORMING ORGANIZATION REPORT NUMBER CMU/SEI-2014-TN-004	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES) AFLCMC/PZE/Hanscom Enterprise Acquisition Division 20 Schilling Circle Building 1305 Hanscom AFB, MA 01731-2116			10. SPONSORING/MONITORING AGENCY REPORT NUMBER	
11. SUPPLEMENTARY NOTES				
12A DISTRIBUTION/AVAILABILITY STATEMENT Unclassified/Unlimited, DTIC, NTIS			12B DISTRIBUTION CODE	
13. abstract (maximum 200 words) The CERT® Resilience Management Model (CERT®-RMM) allows organizations to determine how their current practices support their desired levels of process maturity and improvement. This technical note maps CERT-RMM process areas to certain National Institute of Standards and Technology (NIST) special publications in the 800 series. It aligns the tactical practices suggested in the NIST publications to the process areas that describe management of operational resilience at a process level. This technical note is an extension of the <i>CERT-RMM Code of Practice Crosswalk, Commercial Version</i> (CMU/SEI-2011-TN-012) and an update to the <i>CERT® Resilience Management Model (CERT®-RMM) V1.1: NIST Special Publication Crosswalk Version 1</i> (CMU/SEI-2011-TN-028).				
14. SUBJECT TERMS NIST, Special Publication, Security, Model, RMM, Resilience, Risk			15. NUMBER OF PAGES 29	
16. PRICE CODE				
17. SECURITY CLASSIFICATION OF REPORT Unclassified	18. SECURITY CLASSIFICATION OF THIS PAGE Unclassified	19. SECURITY CLASSIFICATION OF ABSTRACT Unclassified	20. LIMITATION OF ABSTRACT UL	